

To whom it may concern:

Mr. Julio de Castro, PhD Program Director at IE Business School, in Madrid,
Maria de Molina street, 11, 13, 15.

CERTIFIES THAT:

Ms. Polina Landgraf is currently enrolled in the PhD Program at IE Business School.

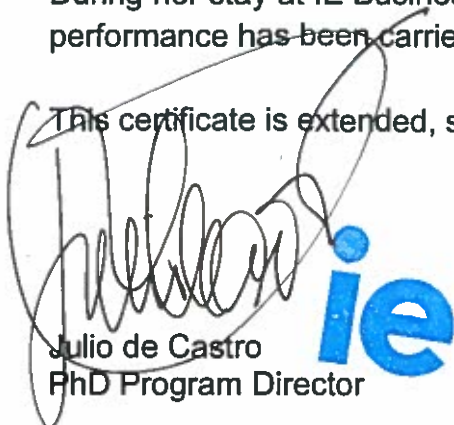
Ms. Landgraf has worked as a Teaching Assistant (TA) during the academic year 2017-2018.

The course taught was called "Quantitative Methods I". This course was part of the DBA Program curriculum; therefore, its content was of DBA level.

Ms. Landgraf performance was assessed by the students resulting in an overall grade of 4,75 out of 5.

During her stay at IE Business School, Ms. Landgraf's dedication and academic performance has been carried out with due diligence.

This certificate is extended, signed and stamped in Madrid on May 09th 2019.


Julio de Castro
PhD Program Director